

# Briefing Slides



*Freewing*  
Aerial Robotics Corp.

Commercial communications & military reconnaissance systems

Freewing Aerial Robots

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# **the Business:**

## **an Overview & Update**

# Freewing Markets of Interest — Jun 00

- Army Corps of Engineers UXO UAV project (unexploded ordnance detection, disposal)
  - Contradictory “high-fast” & “low-slow” missions favor Scorpion UAV system — thrust-vectoring, stability
  - 24 million acres in US need to be cleared
  - Additional 20 million acres international controlled by US Army also targeted by UXO program
  - \$100 million budgeted for first target
  - Freewing selected #1 on short list of 10
  - Invited to demo for high-fast mission
- Medium Range Endurance (MRE) UAV for Navy
  - RFP for comparative study selected four contractors
  - Freewing did not bid, will be considered by some selectees
  - 1998/9 study by Center for Naval Analysis concluded Freewing one of 3 best candidates

# Freewing Markets of Interest — Jun 00

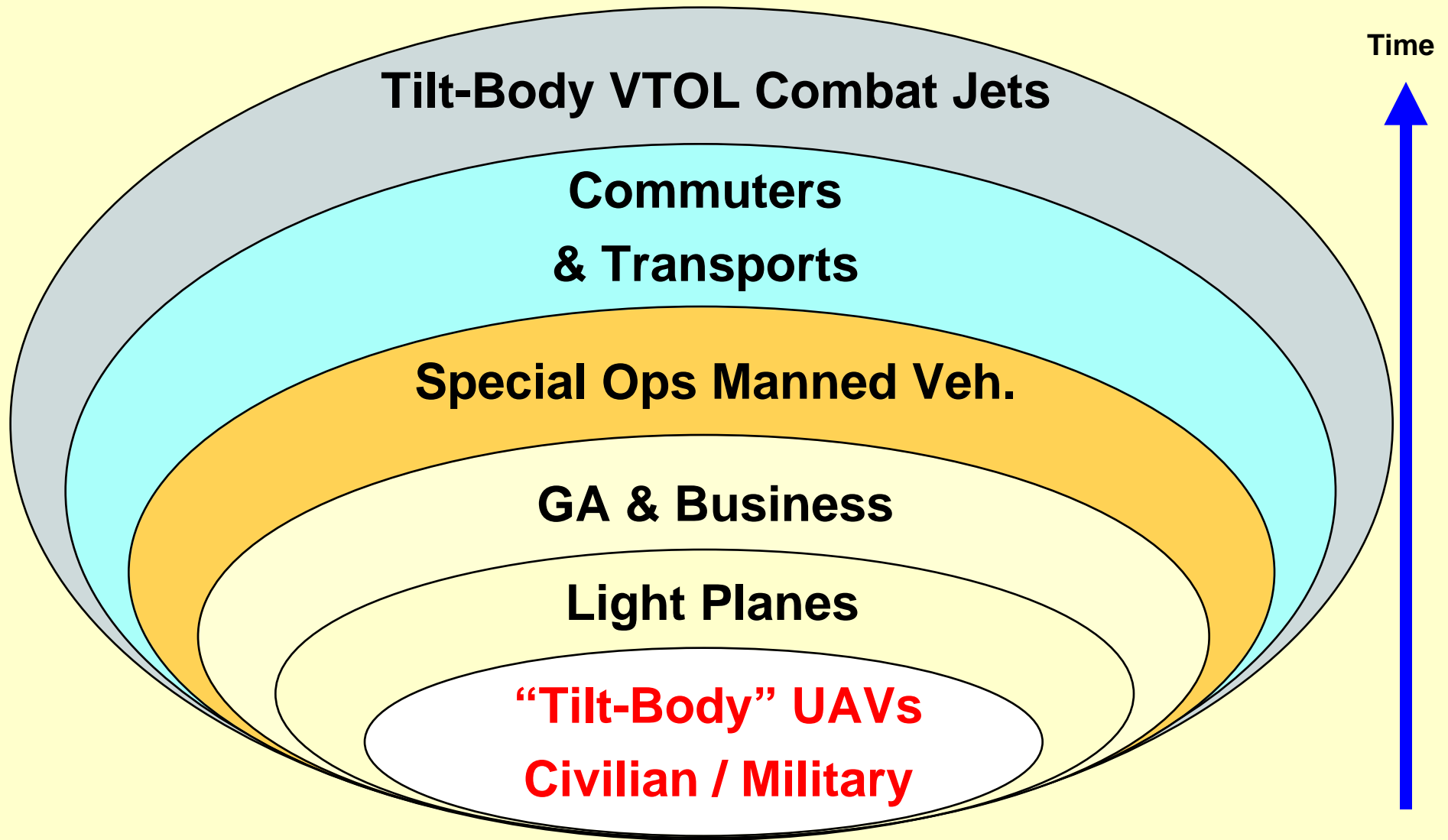
- SE Asian military UAV program
  - Endorsed by heads of Army, Navy, Air Force
  - Freewing project being briefed to head of state mid-June
  - Possible teaming with Matra BAe Dynamics
- US Army TUAV program
  - Shadow 200 undersized for growth, limited by launchers
  - Program showing similar pattern to Outrider
    - \* Schedule slip
    - \* Major redesign efforts underway
    - \* Costs increasing
  - Freewing (and many industry analysts) believe Army must have a second Tactical UAV program for growth missions
  - Scorpion was rated highly by Army in TUAV competition; was eliminated by risk associated with Marconi avionics, not airframe performance

# Freewing Markets of Interest — Jun 00

## Various commercial UAV programs

- Taiwan conglomerate — replace fish-spotting helicopters
  - 600 helicopter market replaceable at 3-to-1 ratio
  - \$1/3 billion market potential, plus attrition systems
  - Equates to \$175K per system
  - Freewing prefers to perform as UAV services
- US oil & gas pipeline inspection
  - Sub-meter resolution hyperspectral digital imagery
  - Extensive “mining” of data for customer
  - Currently provided by other platforms, e.g. satellites and helicopters
  - Teaming agreement in place with first firm
- Others (e.g. forestry, oil drilling platforms)

# Business Strategy Follows from Broad Patent Coverage





1983 - 1992

### Manned Freewings

Freebird MK-1, 1983-5



Freebird MK-2, 1989



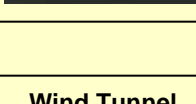
Freebird MK-3, 1990



Freebird MK-4, 1991



Freebird MK-5, 1992-3



### Wind Tunnel Models



### First Freewing Tilt-Body™ Prototypes



1992



1992



1992

### Freewing Air Vehicles & Wind Tunnel Models

1992 - 1999

### Scorpion Configuration

#### Freewing Tilt-Body™ Air Vehicles

Scorpion Trainer #1



1998

Scorpion Trainer #2



Sold to Matra BAe 1998

Scorpion Trainer #3



1999

1995



Model 60 prototype #2

Model 100 prototype #1



Mod-1

1995



Model 40 prototype, 1992/3



Model 50 prototype

1993



Model 60 prototype #1

1994



Model 100 prototype #1

1994



Model 100 PreProd #001

1997



Model 100 PreProd #005

Model 100 PreProd #004



Sold to Matra BAe 1998



Model 100 PreProd #003



Leased to NASA 1998



Model 100 PreProd #002

### Manta Configuration

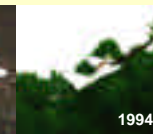
#### Freewing Tilt-Body™ Air Vehicles



1992



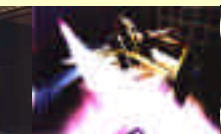
1993



1994



1995



#### Freewing Tilt-Body™ Wind Tunnel Models (570 hours - 1990-97)

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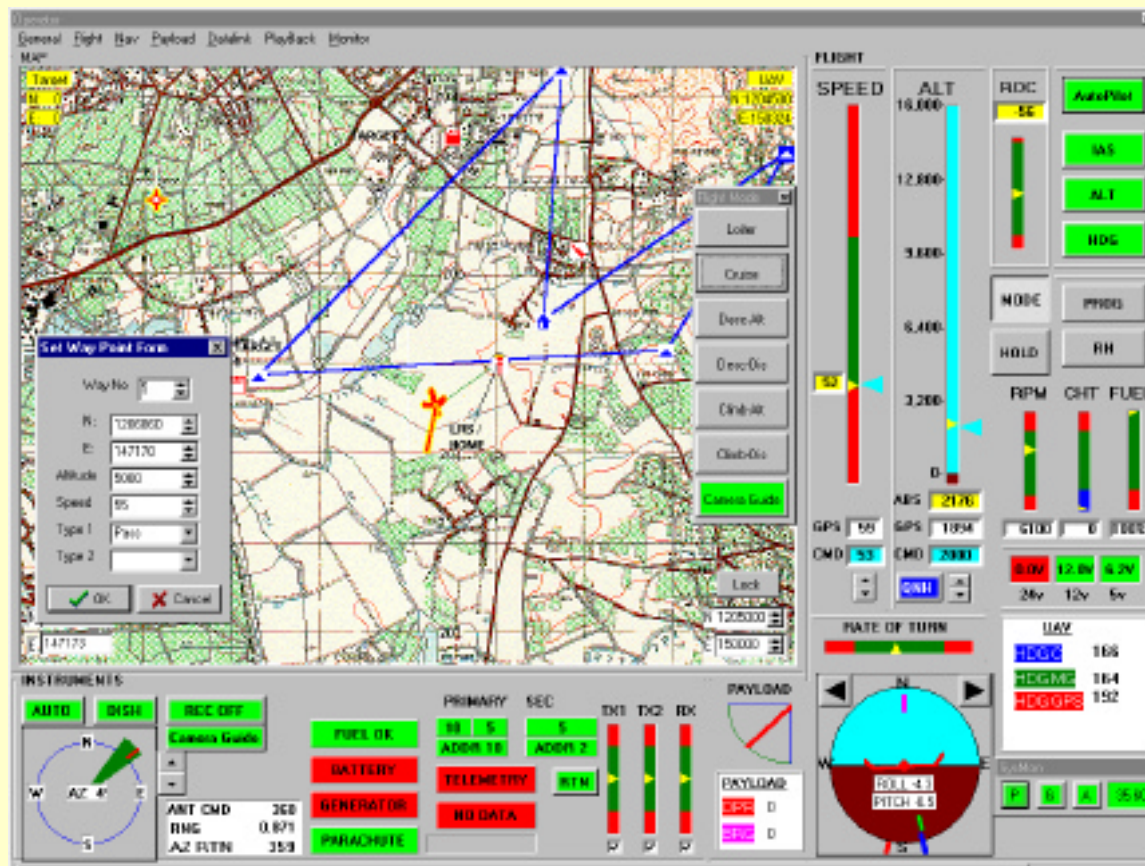
# Production Tooling

Scorpion Model 100-60





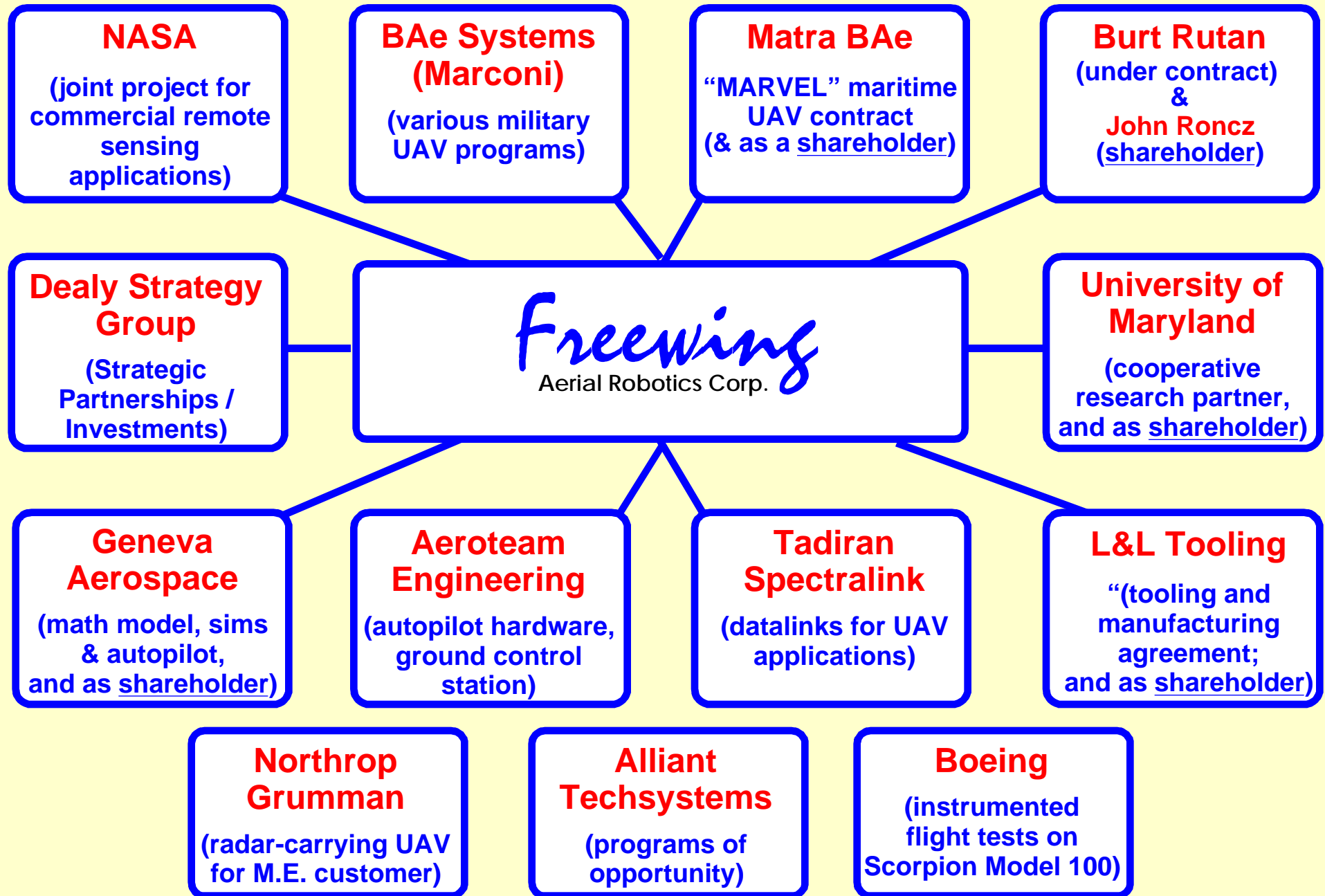
# Computer Control Station with Data Link & GPS Moving Map Display



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# Freewing's Strategic Alliances



# Freewing's "Exclusivity" World Map

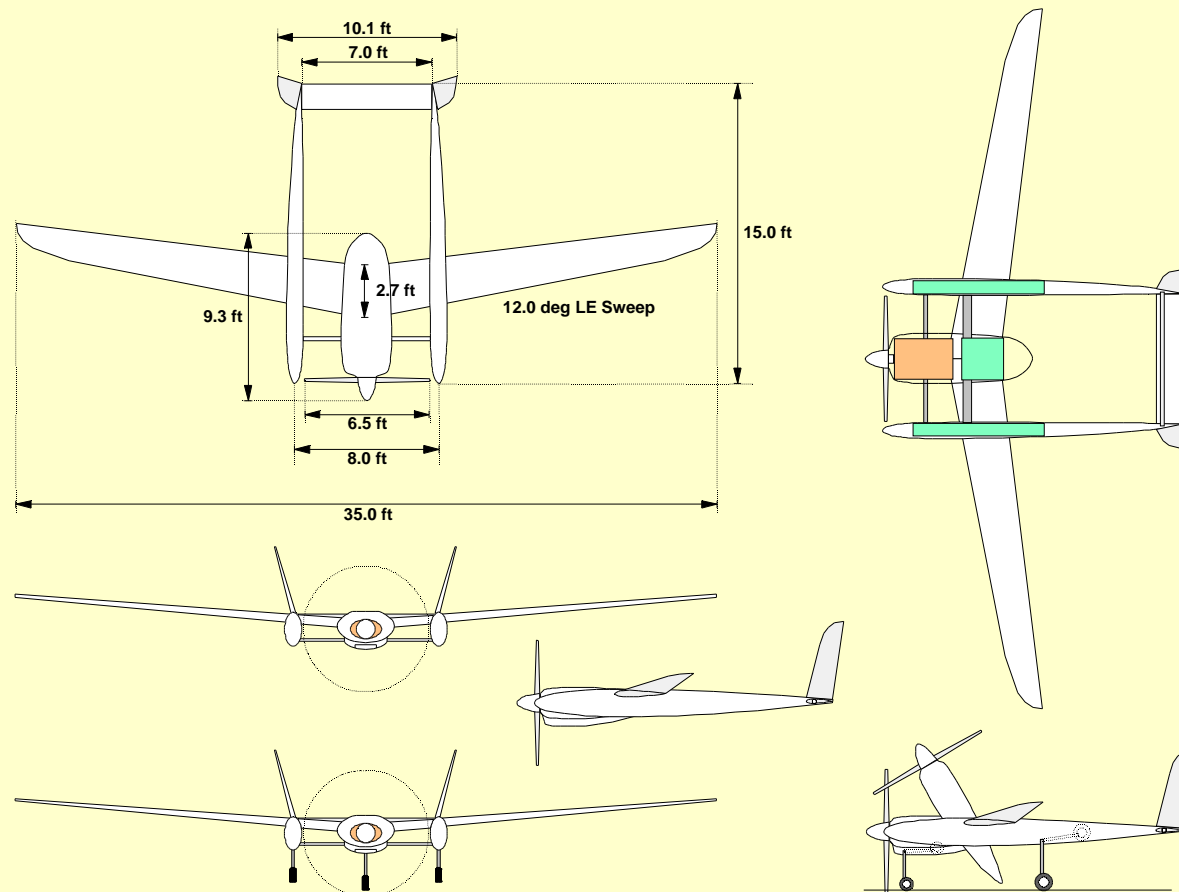
	1995	2015	USA	Canada	France/UK Germany	Other Europe	Middle East	Africa	Asia	Latin Amer.	Aus- tralia	Other Countries
MoD "Marvel" Tilt-Body UAV					Matra BAe '94 Contr.	Matra BAe Exclusive	BAe thru '02					
Tactical UAVs for US Army			Marconi Astronics									
Non-MoD/DoD Tilt-Body UAV												
Med Altitude Endurance UAV												
Manta Tilt-Body (Full VTOL)												
UCAV Tilt-Body												
Spec Ops Manned Scorpion												
GA & Business Aircraft												
Commuter Aircraft												
Other Aircraft												
Non-aircraft (pumps, props...)												

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# Medium Altitude Endurance (MAE) Scorpion Model 200-300

(Center for Naval Analysis (CNA) and Northrop Grumman Projects)

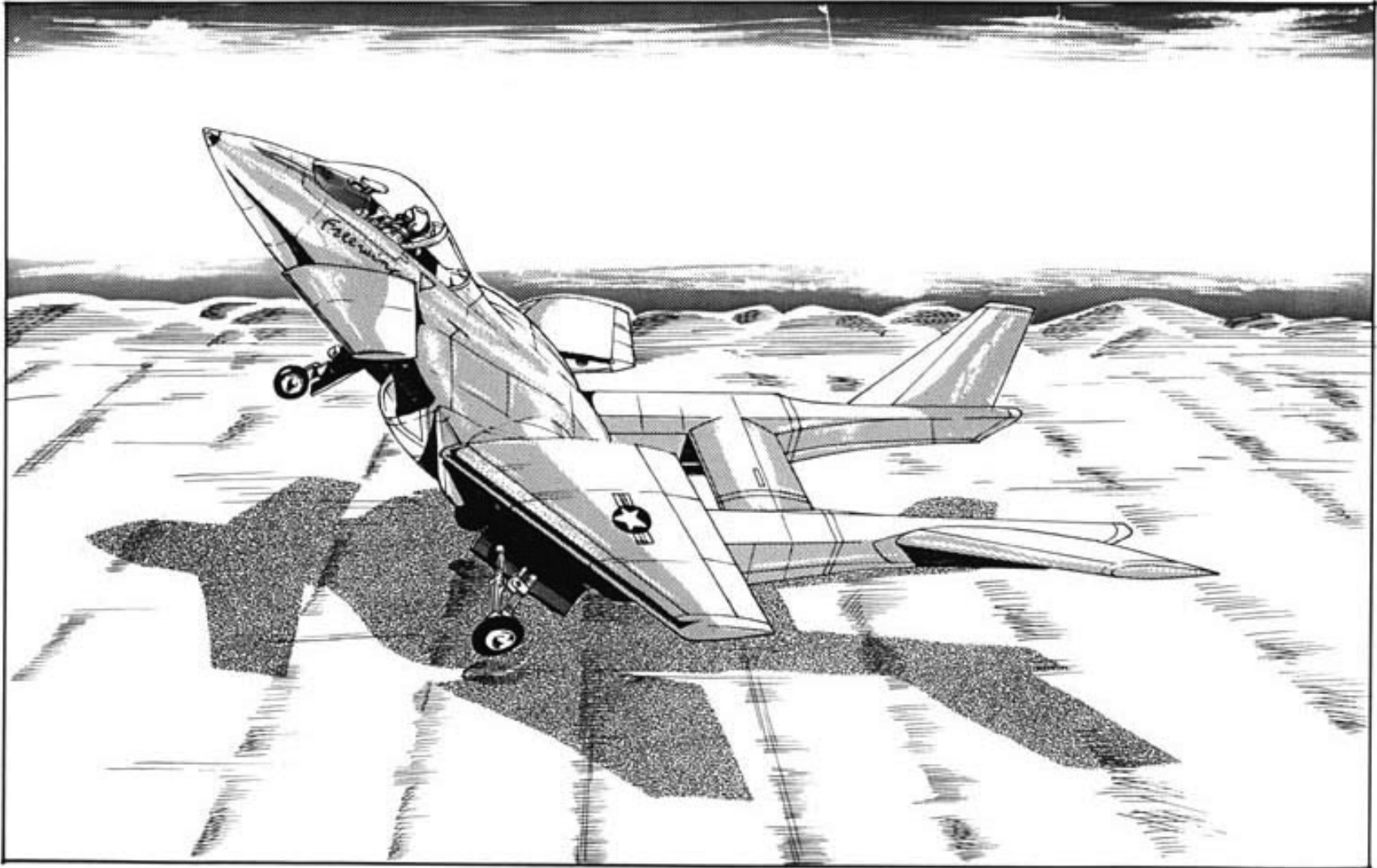


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# Rockwell / Freewing Combat Jet Design Study



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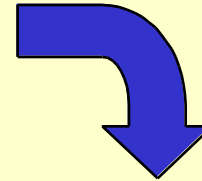
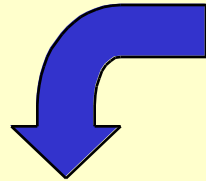
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# UAV Market

- 1997 was \$2 Billion – Twice all of General Aviation
- Projected growth : \$42.4 Billion cumulative '98-'08  
— Annual UAV Market Forecast, Frost & Sullivan, Aug 1999
- Civilian markets account for most future growth  
– Freewing ready to deliver services of wireless communications & remote sensing
- Military : — UAVs & UCAVs growing exponentially

# Fundamentally “Dual Use”

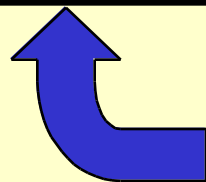


## Civilian

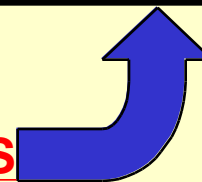
- Agricultural Support
- Pipeline Digital Imagery
- Fish Spotting
- Powerline Inspections
- Remote Sensing (NASA)
- Satellite Calibration
- Disaster Assessment
- Forest Fire Fighting/Prev.

## Military

- Surveillance
- Unexploded Ordnance
- Data Relay
- Perimeter/Base Defense
- Bomb Damage Assess.
- Electronic Warfare
- Convoy Security
- Lethal UAVs

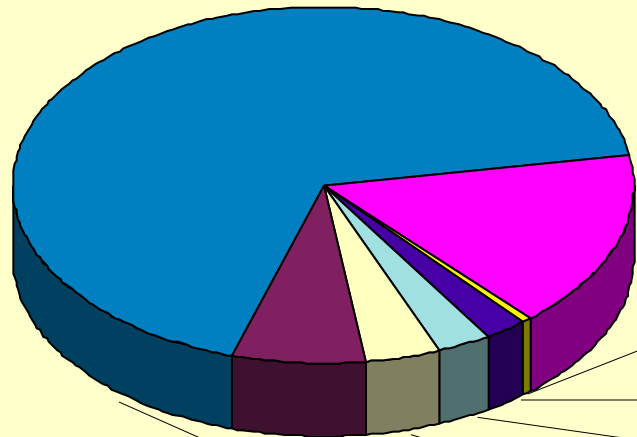


ALL ARE BASICALLY  
TELECOMMUNICATIONS



# Capital Structure

**Issued**  
8,904,952



Non-committed - 12%

Reg A - 7%

Options (res.) - 2%

Hamilton Warrants - 4%

Stock Options - 1%

16% - Individuals - 12%

1% - B/CS EcoDev - 0.5%

2% - Matra BAe - 2%

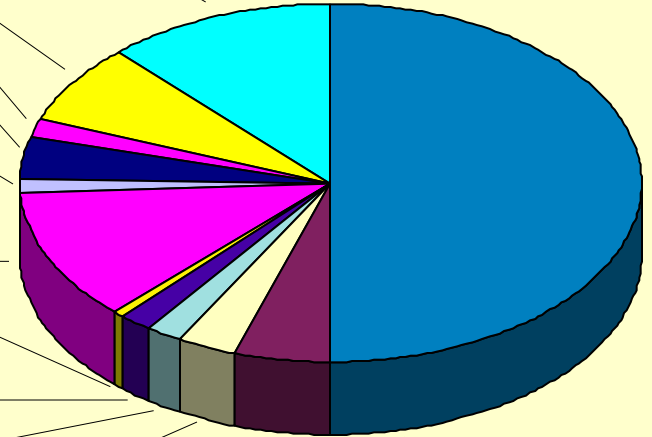
3% - UMD - 2%

4% - L&L Tooling - 3%

7% - Avibras - 5%

67% - Founders - 51%

**Authorized**  
12,000,000





# 5-Year Projections

	Year 1	Year 2	Year 3	Year 4	Year 5
Total Sales	\$3 M	\$10 M	\$18 M	\$35M	\$58 M
Earnings	(\$3 M)	(\$.1 M)	\$2 M	\$6 M	\$12 M
UAV Services	\$2 M	\$7 M	\$11 M	\$22M	\$39 M

# 5-Year Projections - UAV Services

	Year 1	Year 2	Year 3	Year 4	Year 5
<b>Pipeline</b> Market \$2.4B	\$1.3 M 0.1%	\$2.9 M 0.1%	\$4.1 M 0.2%	\$9.3M 0.4%	\$16.5 M 0.7%
<b>Forestry</b> Market \$1.4B		\$2.1 M) 0.2%	\$2.3 M 0.2%	\$5.8 M 0.4%	\$12.4 M 0.9%
<b>UXO</b> Market \$1.8B	\$0.5 M >0.1%	\$2.2 M 0.1%	\$4.1 M 0.2%	\$6.3M 0.4%	\$10.2 M 0.6%

# Freewing's Patents

- 14 Freewing patents granted or pending; more planned
- 11 patents already granted
- The most significant ones granted in 1995-9; 20 year life
- No design ("vanity") patents; all utility (or fundamental)



Selected by the editors of *R&D Magazine* for their 1996 **R&D 100 Award** recognizing the 100 most technologically significant products developed over the past year.



Added in 1994 to the US Small Business Admin. list of **top innovations of the 20th century** by small firms in the US, joining, *inter alia*, the integrated circuit, the helicopter, the Wright Brothers' airplane and air conditioning.



Experimental Aircraft Association gave Freewing in 1992 a special **Award for Technological Innovation** in recognition of the advanced safety and comfort of the Company's technology.

## FROST & SULLIVAN

**1998 Market Engineering Entrepreneurial Company Award**, presented to Freewing by this preeminent int'l market analysis firm. "This award is given each year to a small company that has demonstrated entrepreneurial leadership and drive. [Freewing] is working harder, faster, and more efficiently than its more established competitors and is making solid inroads in the market despite the limitations of a small company."

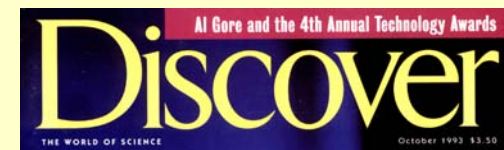


1994 Grand Prize Winner, **Excellence in Design**, *Design News* magazine, recognizing the breakthrough technology of the Freewing Tilt-Body™ invention.



Selected by the editors of *Popular Mechanics* for their 1996 **Design & Engineering Award**. (Rockwell with its X-31 hyper-maneuverable jet fighter was the other aerospace winner.)

# Honors & Technology Prizes



**1993 Discover Award for Technological Innovation** selected from thousands of candidates, including the McDonnell Douglas MD90 and NASA entries. Judges included astronauts Scott Carpenter, Buzz Aldrin and Wally Schirra.



Selected by the editors of *Chief Executive* magazine for their first annual 1996 **Best New Products** list compiling the best product innovations released during the past eighteen months.

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# Freewing Partner Investments

*sorted by total amount per partner*

Partners (including predecessor companies)	Amount	Description	Year(s)
<b>Matra British Aerospace Dynamics**</b>	<b>\$1,900,000</b>	Exclusive Distribution for Europe & the Middle East**	1998-2002
	<b>250,000</b>	Purchase of Scorpion Model 100 & Support**	1997-1998
	<b>250,000</b>	Exclusive Distribution for UK, France & Germany**	1994-1998
	<b>200,000</b>	Wind Tunnel Testing, Analysis & Modeling	1997
<b>Avibras Industria Aeroespacial</b>	<b>610,000</b>	Investment by Brazilian Aerospace Company**	1994
<b>University of Maryland &amp; State of Maryland</b>	<b>400,000</b>	MIPS Grants & Challenge Grant**	1990-1996
<b>Geneva Aerospace, Inc.</b>	<b>400,000</b>	Analysis, Simulator, Autopilot, Stock in Lieu of Cash	1998-1999
<b>Marconi Astronics, Inc.</b>	<b>350,000</b>	Bid Proposal - Engineering & Production Costs	1999
<b>Veridien Corp.</b>	<b>150,000</b>	Bid Proposal - Engineering & Production Costs	1997
	<b>150,000</b>	Bid Proposal - Engineering & Production Costs	1995
<b>L&amp;L Tooling and Manufacturing, Inc.</b>	<b>280,000</b>	Tooling Work Billed - Stock in Lieu of Cash	1996-1999
<b>National Aeronautics and Space Administration</b>	<b>170,000</b>	Freewing UAV Project -- Mission to Planet Earth†	1996-1999
<b>The Boeing Company</b>	<b>100,000</b>	Instrumented Flight Test Program	1998
	<b>50,000</b>	Combat Jet Design Feasibility Study	1996
<b>Tadiran Ltd.</b>	<b>80,000</b>	Tactical-level Datalink Development, Loan & Support	1999
<b>Aeroteam Engineering Ltd</b>	<b>80,000</b>	Autopilot, Ground Station Software	1998-1999
<b>TOTAL</b>	<b>\$5,420,000</b>		

\*\*Matra British Aerospace Dynamics is a Joint Venture between Lagadere Groupe SCA and British Aerospace plc.

\*Represents Cash Directly to Freewing; Total Cash (Aggregate), \$3,640,000.

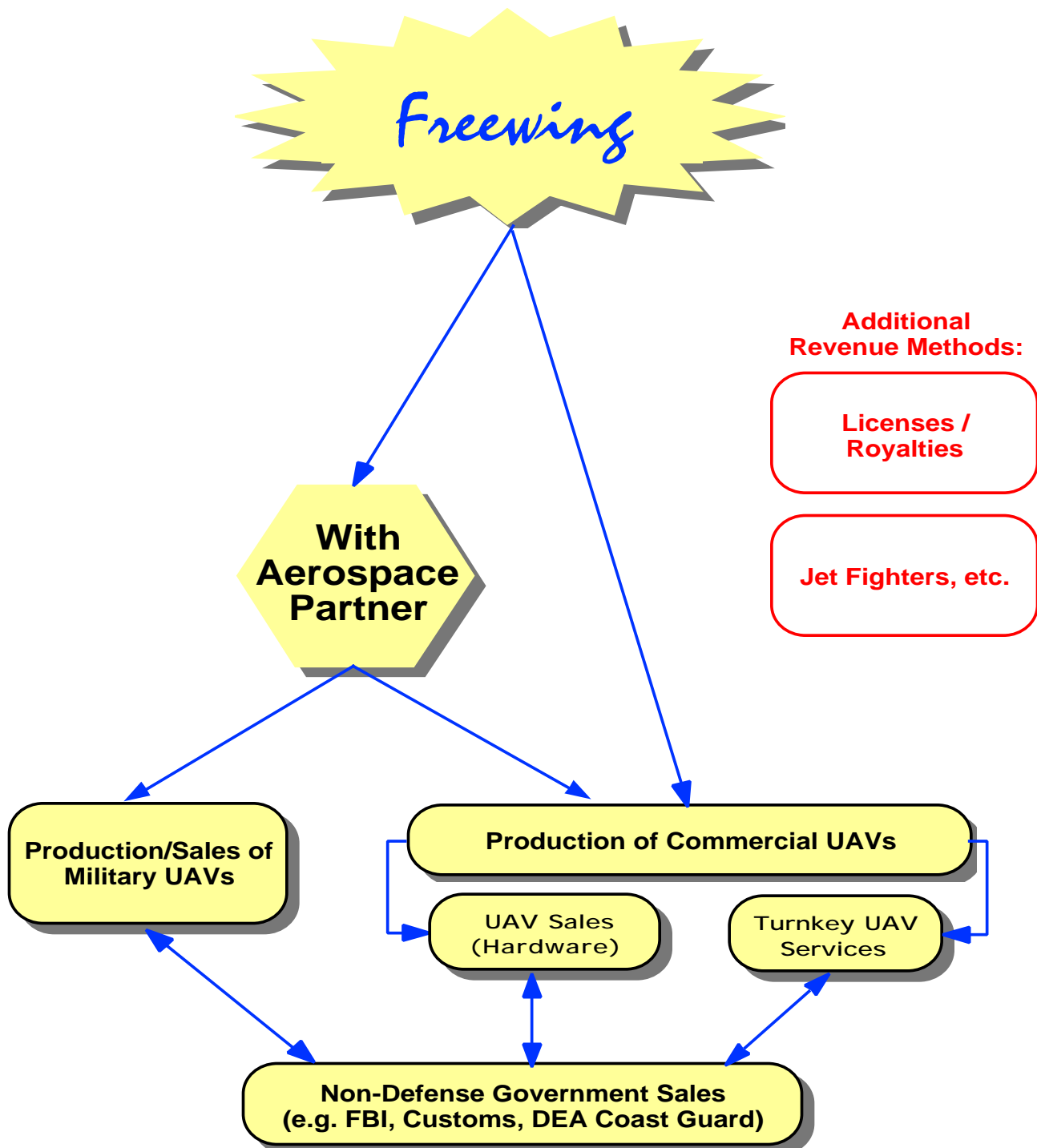
†Cash Portion from NASA, \$130,000.

Note: Additional cash from individual equity investors not shown above brings Freewing's total to **approximately \$7 million.**

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# Commercialization Strategy



# Keys to Penetrating Commercial Market

- Early target customer markets should:
  - be flyable below approximately 1,000 feet
  - not require flight over densely populated areas or near heavy-use airports
  - be serviceable by keeping the UAV within visual range
  - already be purchasing remote sensing data
  - preferably by helicopter or expensive fixed wing vehicles to provide best margins

# Keys to Penetrating Commercial Market

(Continued)

- These guidelines already validated in practice
  - Thorpe Seeop Corporation began commercial UAV service in 1989
  - Found being willing & able to provide free demonstrations is essential
  - Free demos are integral to Freewing system maturation plan (genesis of idea in ATR-42 North American tour in 1985)
  - Found high capture rate among customers if cost savings identified



# Keys to Penetrating Commercial Market

(Continued)

- Freewing's thrust-vectoring permits wider range of early potential civilian markets
  - International waters:
    - \* Fish-spotting
    - \* Oil drilling platforms
    - \* Operations from research vessels
  - Missions serviced best by helicopters
- Non-defense government interested in UAV service; has “public use exemption”

# **Barriers to Entry in Commercial Market**

- **FAA Regulations silent on UAV use**
  - Can be **turned into advantage** because (i) defense companies generally waiting for new regs so as to fly “military style”, (ii) Freewing **can begin revenue service now**, (iii) aiming to be an established (or even dominant) player when regs permit wide access to National Airspace System

# Conclusions

- ✓ • Breakthrough Technology : Freewing Tilt-Body
- ✓ • Patents - 14 Granted & Pending (More planned)
- ✓ • Management Team w/ Strong Business Record
- ✓ • 2nd Round Financing to Build Revenue
- ✓ • Marketing Partnerships & Sales Have Begun
- ✓ • Technology Applies to All Aircraft Types --  
Could eventually Compete in Markets Totalling  
\$100 Billion — Huge Growth Potential
- ✓ • Investor Exit Strategy : IPO or Acquisition

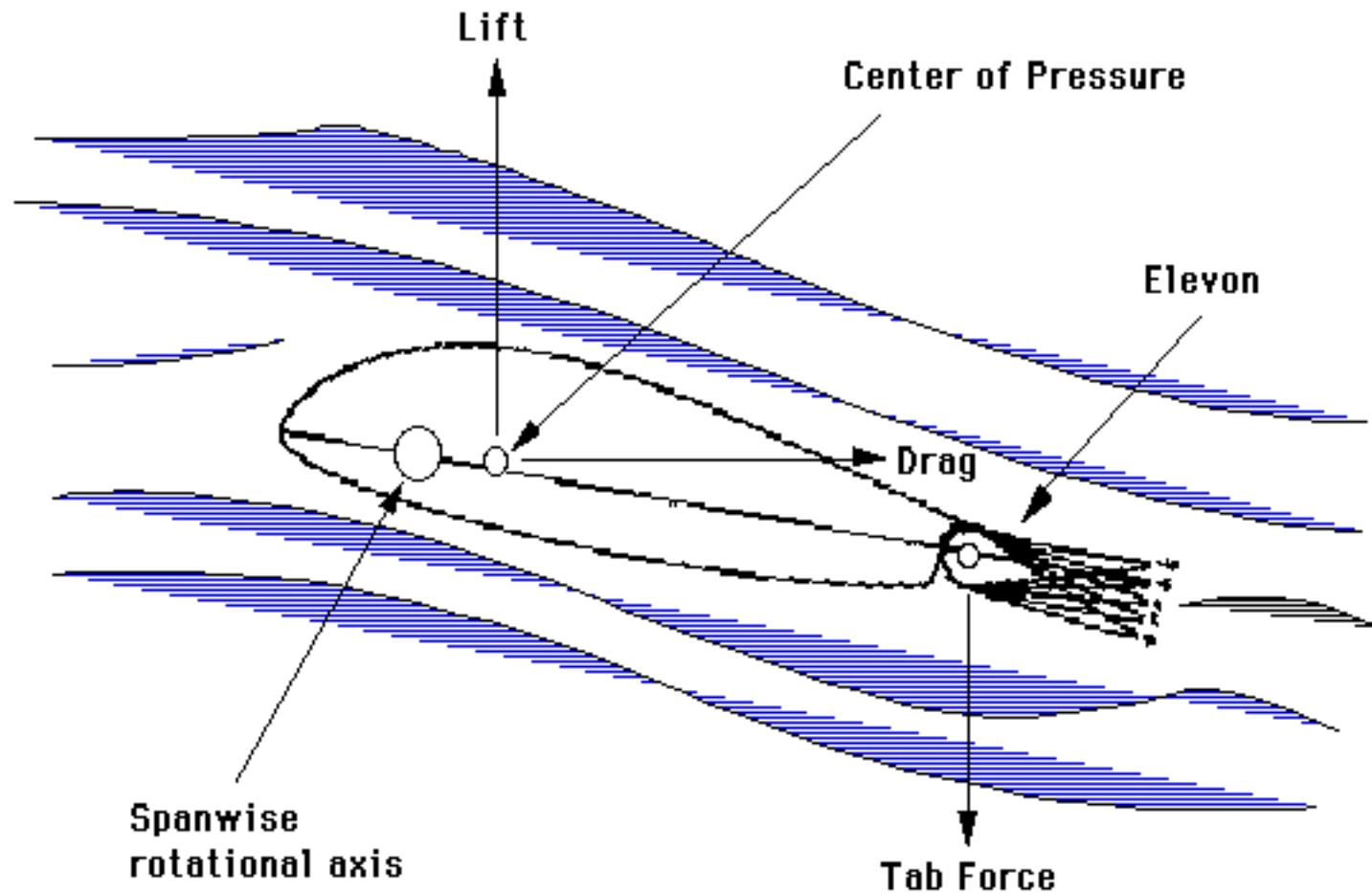
# **the Technology:** **an Overview & Update**

# HOW A FREEWING WORKS

- Hinged along a span-wise axis
- Floats freely in pitch
- Blends with changes in relative wind
- Simple, passive system -- based on “new” aerodynamic principles



# FREEWING CROSS SECTION



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# OPPOSING THEORIES: CONVENTIONAL WING vs. FREEWING

- Angle of **incidence** - relation of wing to fuselage
- Angle of **attack** - relation of wing to relative wind

## CONVENTIONAL WING :

Angle of incidence is **constant**

Angle of attack is **variable**

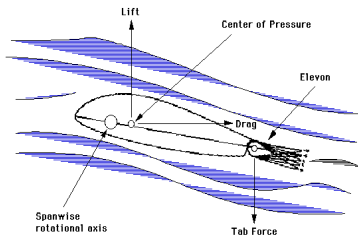
## FREEWING:

Angle of incidence is **variable**

Angle of attack is **constant**

# Freewing Tilt-Body is a Double Invention

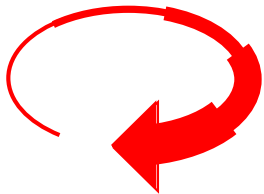
## Improved Freewing



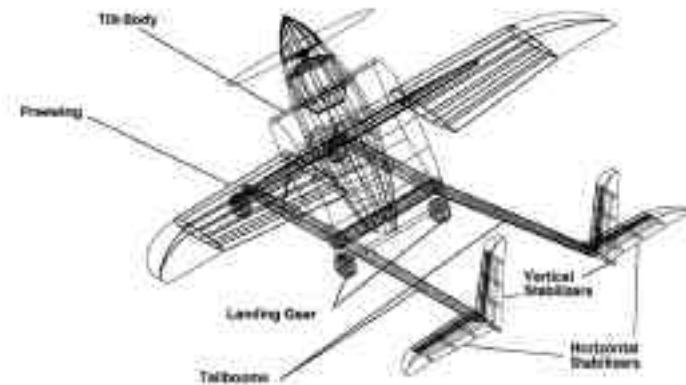
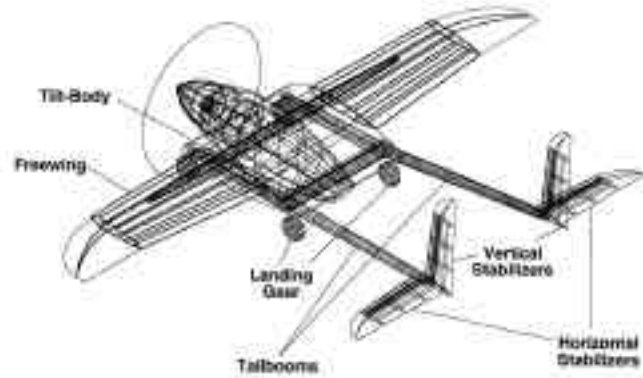
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## Novel Form of Thrust-Vectoring



## Scorpion Tilt-Body



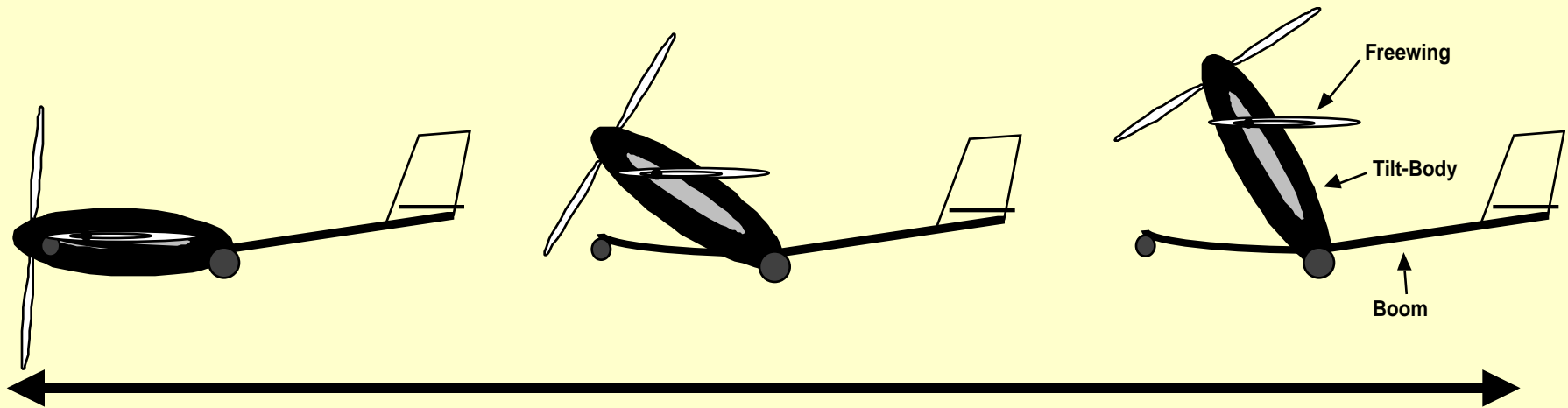
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# Scorpion Tilt-Body™ Advantages

- Can fly at a “near hover” or at dash speeds
- Very flexible center of gravity; the safe CG range can be 10 times greater than fixed wing aircraft.
  - Flexible payload arrangement
    - \* From mission to mission (c.g. of fuselage can move aft without affecting wing stability)
    - \* Accommodates long-term design/mission changes; more elastic growth potential

# Easy Transitions with Tilt-Body



**Freewing self-adjusts throughout transition :**

- **Automatically**
- **Passively**
- **Neutralizing turbulence throughout process**

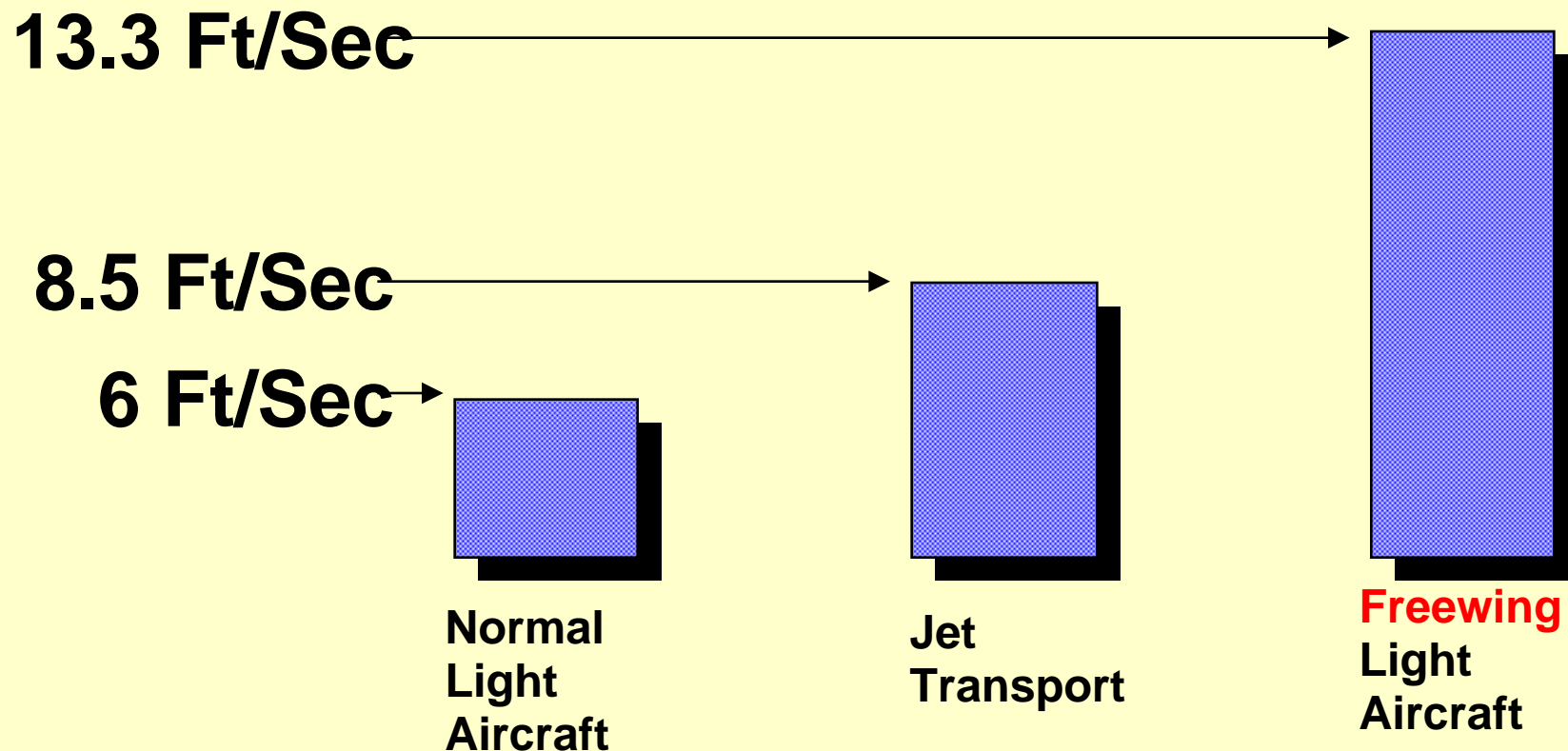


# Scorpion Tilt-Body™ Advantages (cont.)

- Fuselage can be pointed independently of flight path
  - **Thrust vectoring**
    - \* Simple (only a few moving parts)
    - \* Autostable (even throughout transition)
  - **Gross sensor vectoring**
    - \* Normal look-down sensor can also view forward
    - \* Increase in effective scan area of sensor
- Up to 4-to-1 Reduction in Vertical Gust Sensitivity (“effective wing-loading” increased dramatically)

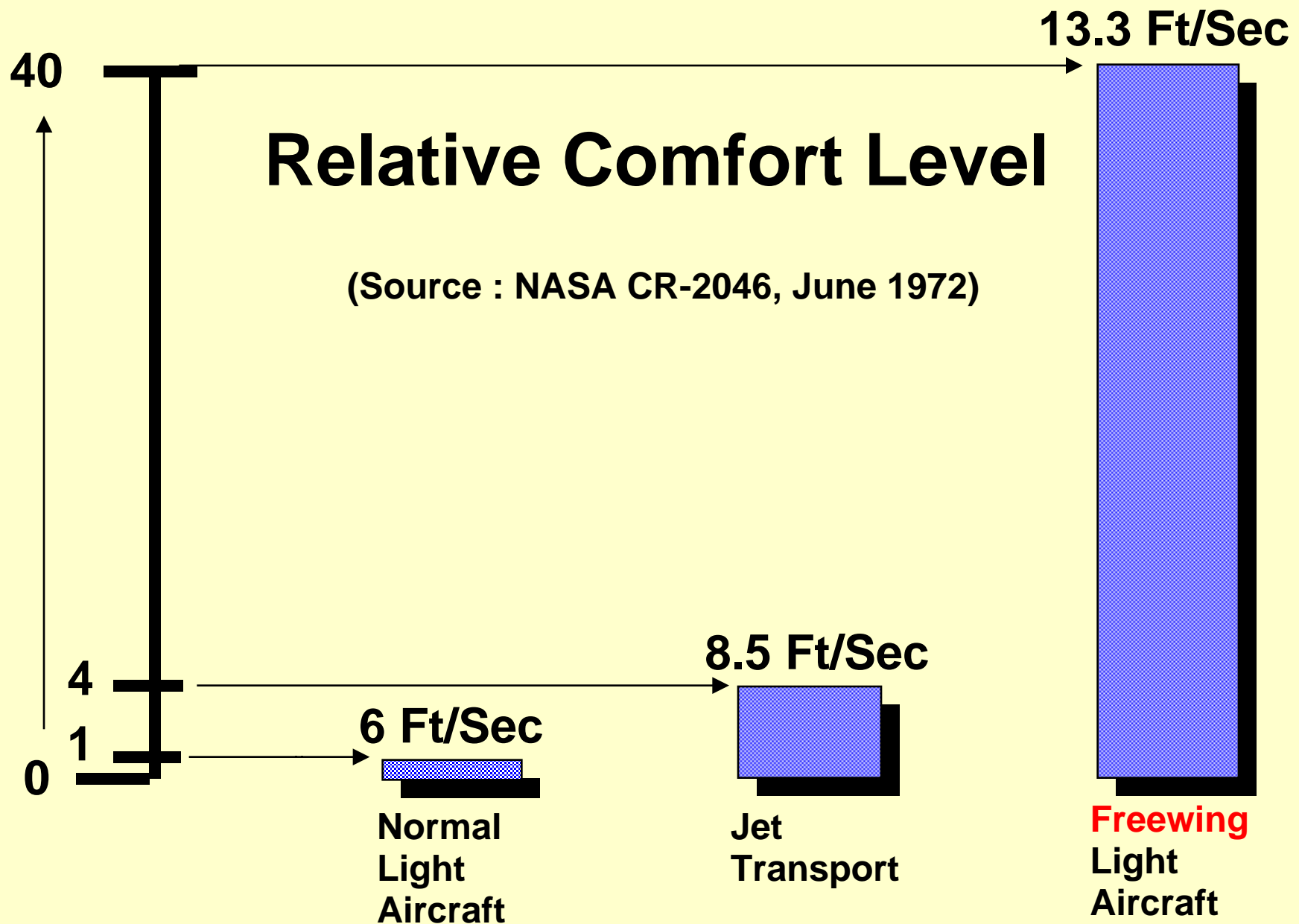
# GUST LEVEL REQUIRED TO EXCEED “COMFORT INDEX”

(Source : NASA CR-1523, April 1970)



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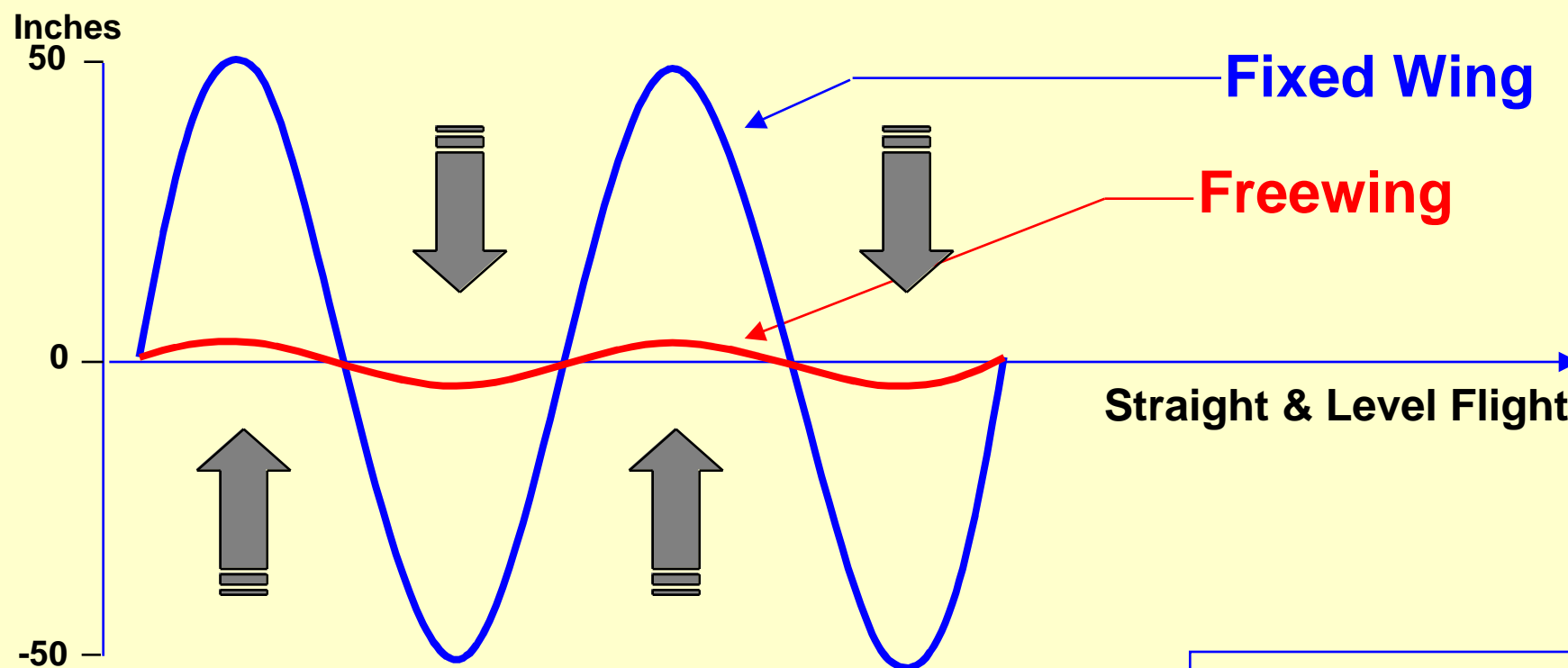
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# Scorpion Tilt-Body™ Advantages (cont.)

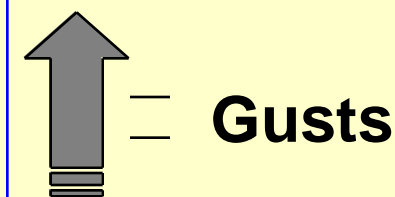
- Significantly more stable sensor platform = better image
  - Valuable trait for E/O sensor missions
  - Invaluable for target designation missions
- Gust-induced vertical displacement from flight path on final approach is significantly reduced. Final approach is smoothed.
- Easy to transit through “burble” from ship superstructure
- No longer need to slow down in turbulent air; turbulence neutralization is so efficient  $V_{NE}$  occurs before  $V_{MO}$

# Relative displacement from flight path:



•“Displacement by turbulence is more than an order of magnitude less for the freewing case.”

-- NASA CR-1513, Sept. 1970



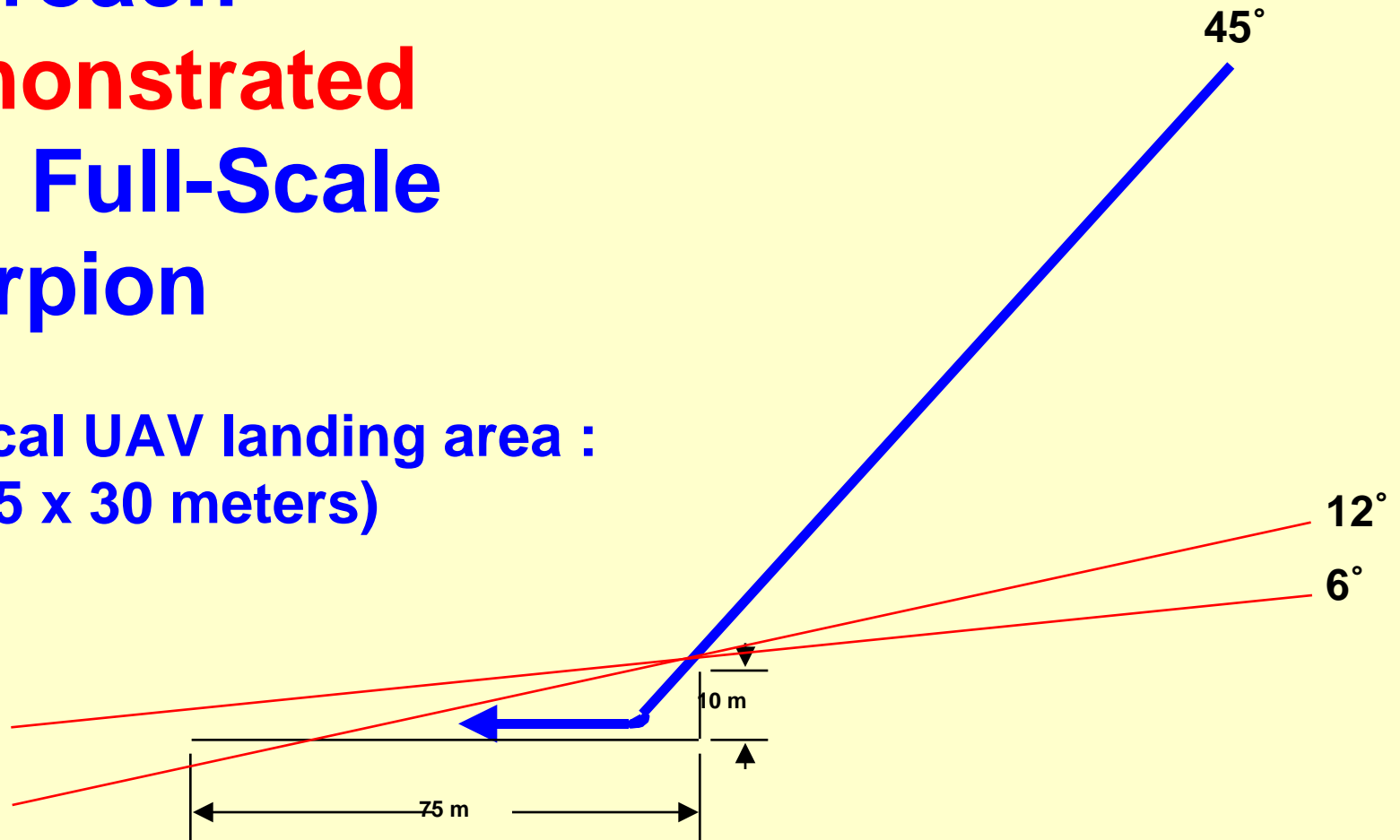


# Scorpion Tilt-Body™ Advantages (cont.)

- Inherently Stall Proof, Spin Proof
- Airframe/system degradation from turbulence reduced
- Freewing insensitive to changes in fuselage dynamics (can survive loss of tail surfaces and continue mission)
- Approach glide paths beyond 45° demonstrated from vectored thrust of Tilt-Body. No auxiliary drag devices or parachutes needed for obstacle clearance.

# > 45° Steep Slow-Speed Approach **Demonstrated** with Full-Scale Scorpion

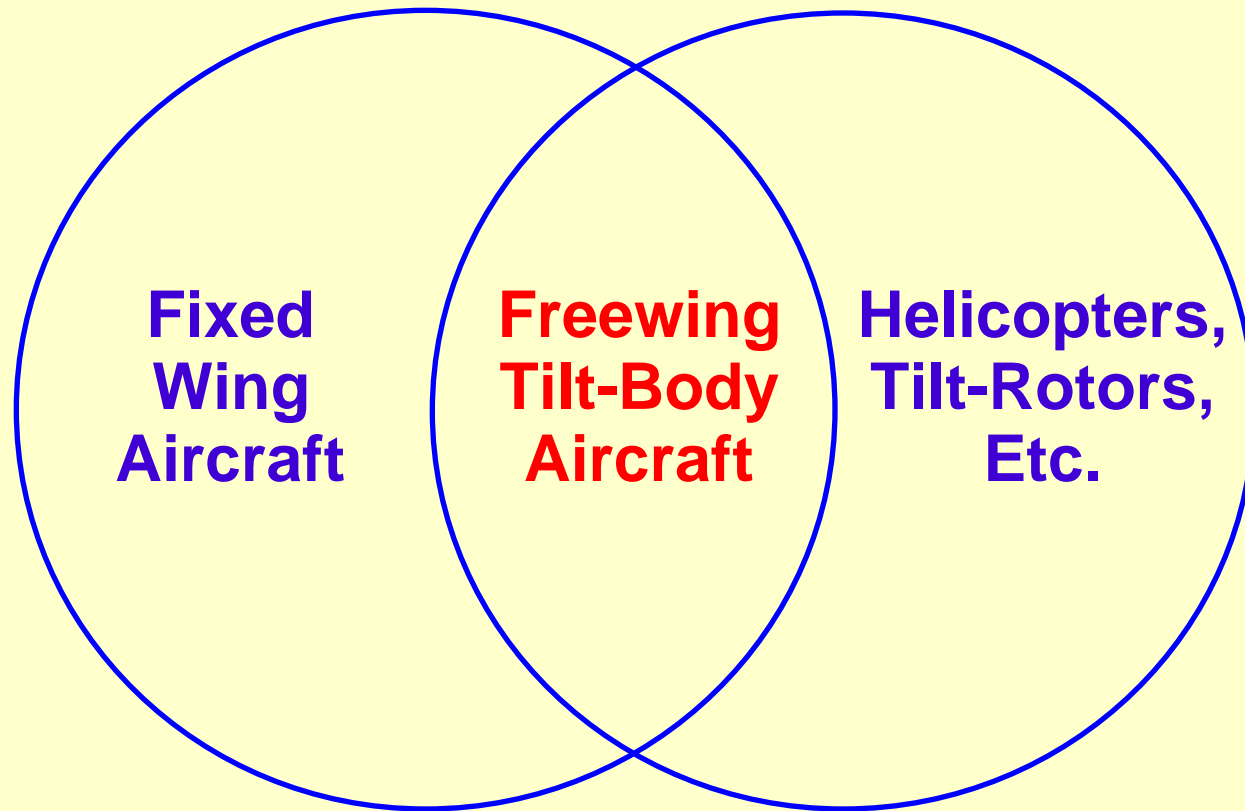
(Tactical UAV landing area :  
10 x 75 x 30 meters)



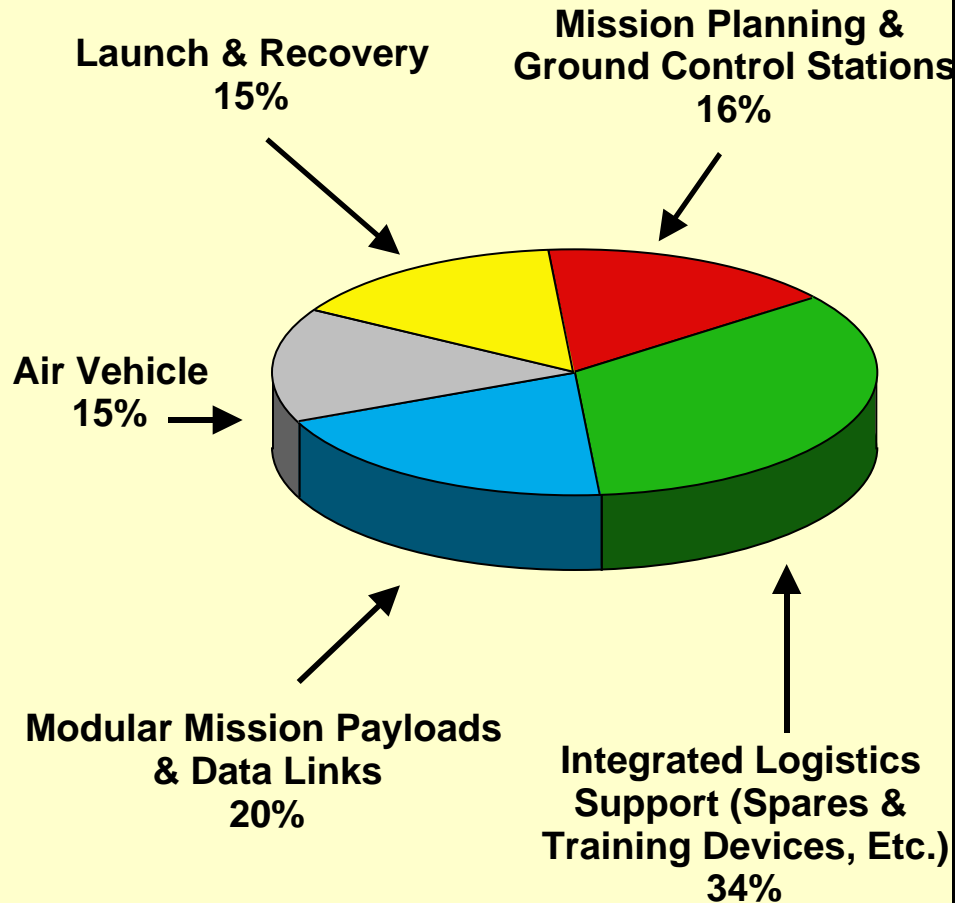
# Scorpion Tilt-Body™ Advantages (cont.)

- **Low Cost:**
  - **V/STOL** performance at the **low cost of a fixed wing**
  - Inexpensive:
    - (i) development
    - (ii) unit flyaway
    - (iii) maintenance
    - (iv) life cycle
- Freewing Tilt-Body™ concept is **inherently modular**

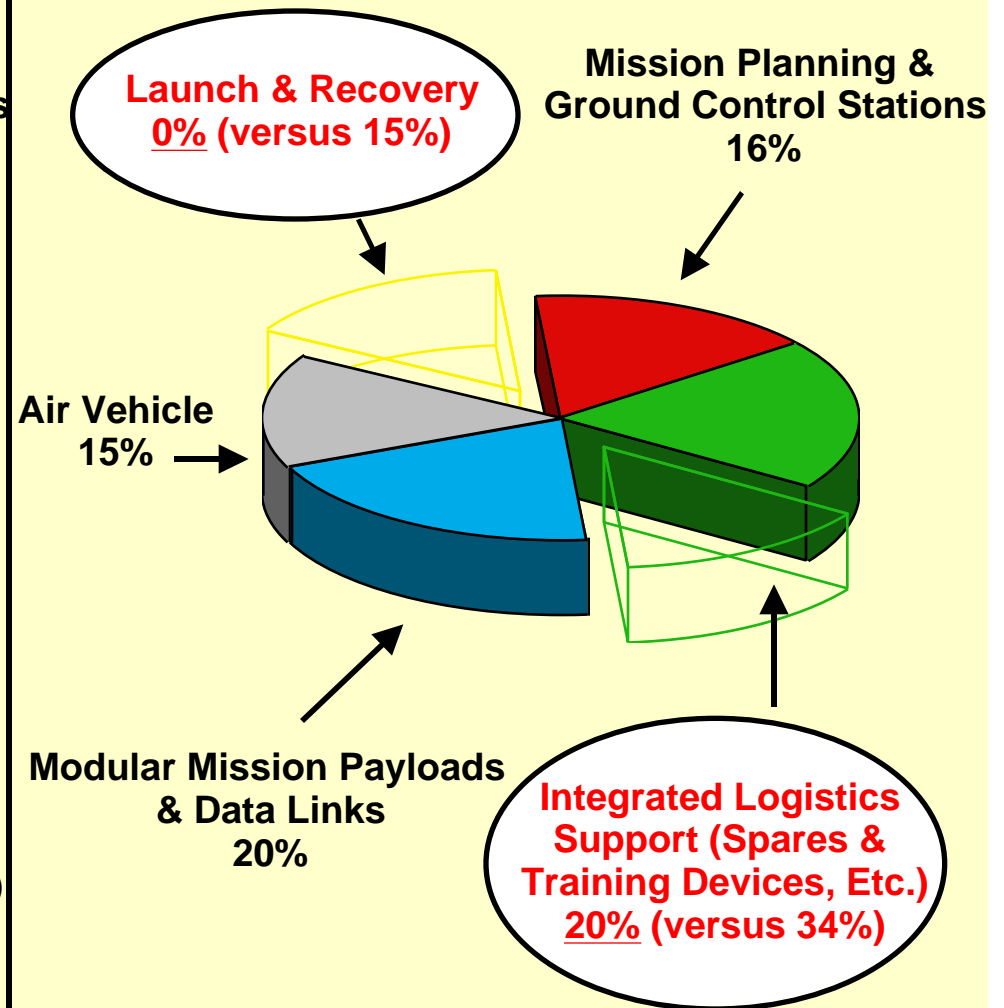
# Unmatched Performance



## UAV Program Cost Breakout \*



## Freewing Tilt-Body Effect on UAV Program Costs



\* Source: DoD UAV Joint Project Office 1993 Master Plan

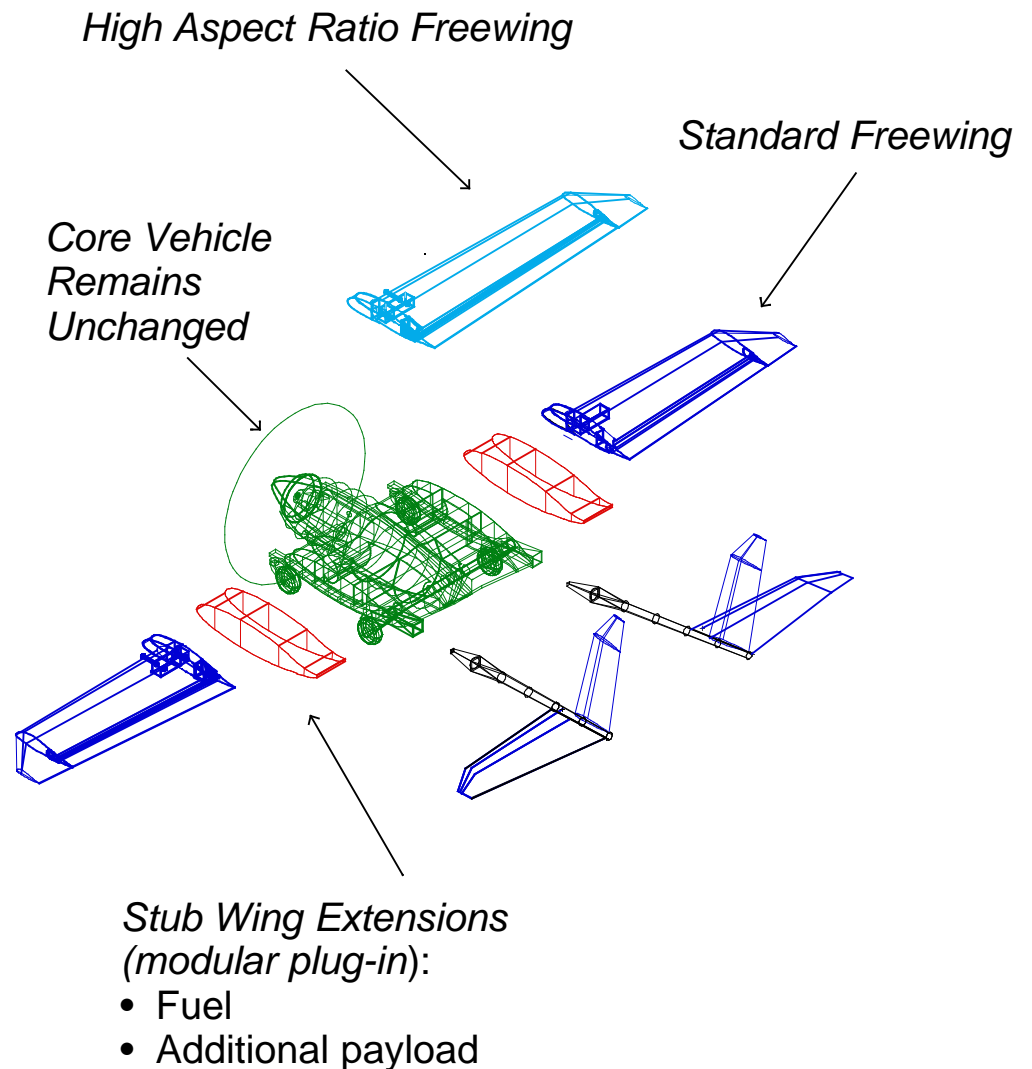
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# Scorpion Tilt-Body Inherently Modular

- Quick release wings and booms.
- 2-person portable.
- Can "mix & match" wings for different range / endurance missions.
- Compact storage ; fast setup.
- Replace damaged wings or booms in the field -- in just minutes.
- Inherent modularity allows a "family approach", with commonality and interchangeability of components.



# Tilt-Body™ v. Tilt-Rotor

- Wing structure much simpler
  - No transmissions, gearboxes, tip rotor structures
- Wing structure lighter
- Reduced procurement / maintenance costs
- More fuel-efficient due to “reverse snowball” effect in design; Payload/Range expanded
- Increased safety: fewer moving parts = reduced likelihood of catastrophic failure

# Other **Tilt-Body**™ applications . . .

- **Revolutionary HALE (hi-alt long endurance) UAV**

Good for: turbulence penetration; hi-altitude critical mach number; super-STOL launch/recovery; inherently stable sensor platform

- **Special Ops manned vehicles**

Scaled-up Scorpion for infiltration, mountain resupply, etc.

- **Freewing-Rotor Helicopter**

- Can probably eliminate rotor hub and associated moving parts
- Decreased cost, increased reliability, gust-insensitive rotor disk

- **Micro Aerial Vehicles (“Micro UAVs”)**

They’re low wing-loaded, susceptible to gusts, need wide speed range — a natural for Freewing Tilt-Body™

- **Uninhabited Combat Air Vehicles (UCAVs)**

Simple, lightweight thrust-vectoring

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**Freewing** —  
Aerial Robotics Corp.

# Comparison of Tactical UAVs

(assumes Freewing as prime rather than sub)

Item	Freewing Tilt-Body "Scorpion" [Freewing Tilt-Body]	General Atomics "Prowler" [Fixed Wing]	AAI "Shadow 200" [Fixed Wing]	Alliant TechSystems "Outrider" [Joined Wing]	TRW / S-Tec "Sentry" [Delta Wing]	Canadair "Puma" or 'Peanut" [Rotary Wing]
Army "Shoebox" Launch / Recovery (30m*75m*10m)	●	○	○			●
System Maturity	○					
Cost (Life Cycle)						
- Lower Maintenance	●			●		○
- Mechanical Simplicity of Aircraft	●	●	●	●	●	○
- Stable Sensor Platform (Less stabilization needed)	●	○	○	○	○	○
Stall Free	●	○	○	○	○	○
C.G. Insensitivity (Flexible Payloading & Growth Pot.)	●	○	○	○	○	○
Both High Dash Speed & Near Hover	●	○	○		○	○
Loiter Efficiency (Time on Station)		●	●		●	○
Modularity of Aircraft Subsections (Repair / Performance)	●	○				○
Transportability	●	○	○	○	○	

● Good      Fair      ○ Poor

# Boeing's Comparison of 2 Thrust-Vectored UAVs



**Heliwing**



**Freewing**

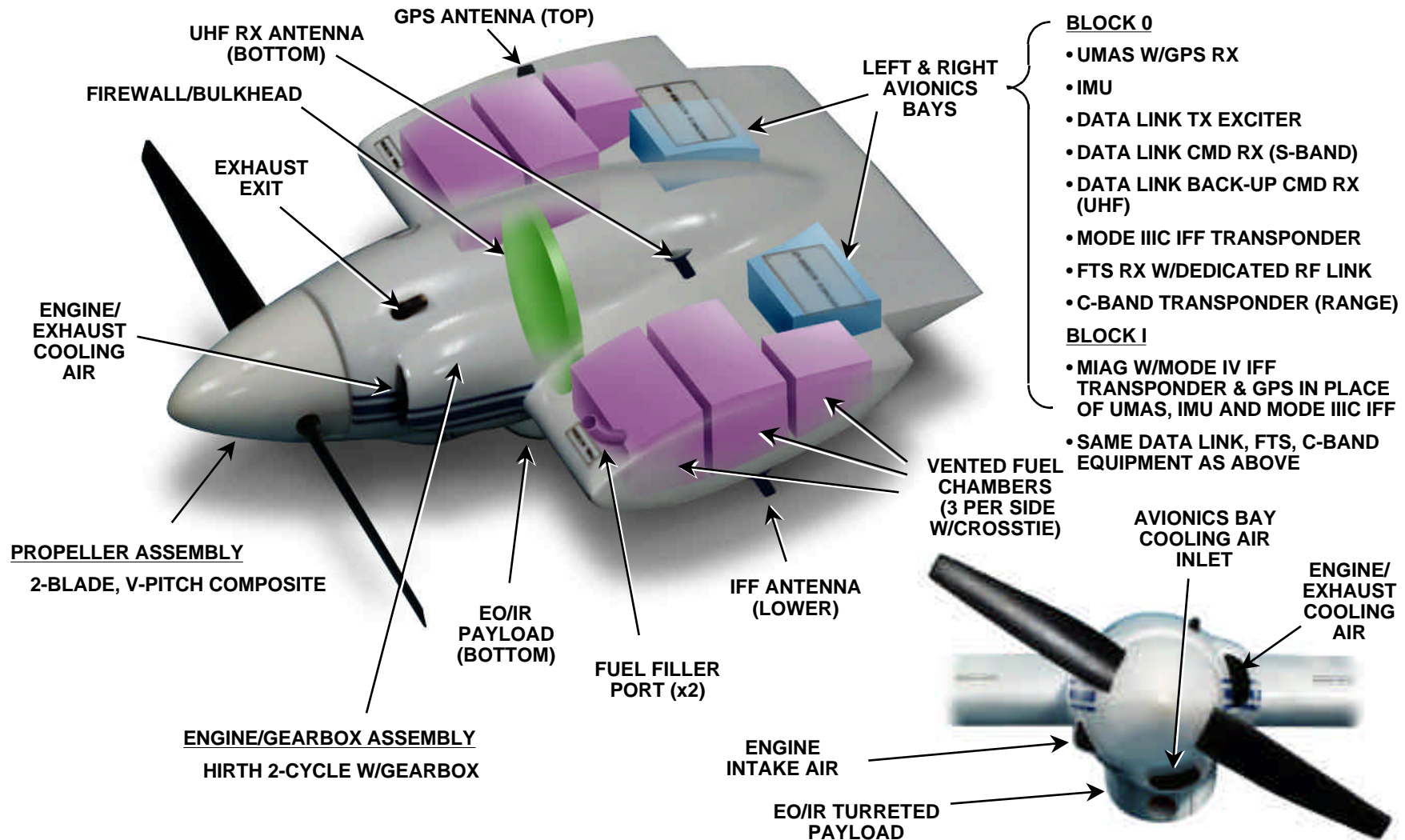
•TO / Land		•VTOL		•ESTOL	
•TO Gross Weight		•1320 lb		•523 lb	
• <u>Payload</u>		• <u>200 lb</u>		• <u>200 lb</u>	
•Fuel Weight		•400 lb		•86 lb	
•Engine HP		•240 hp		•85 hp	
•Endurance, R = 0 nm		•5 hr		•6 hr	
• <u>Endurance, R = 110 nm</u>		• <u>3 hr</u>		• <u>3 hr</u>	
•Dash Speed		•180 kt		•175 kt	
•Air Vehicle Cost *		•\$500k		•\$265k	

\* Assumes 500 vehicles, '96 US \$

Commercial communications and military reconnaissance systems

*Freewing*  
Aerial Robotics Corp.

# Scorpion Fuselage Assembly



Commercial communications and military reconnaissance systems

*Freewing*  
Aerial Robotics Corp.

AD1944-10

# US Army rated Freewing portion of TUAV proposal **high!**

(Below is the U.S. Army's actual grading slide from the post-competition debriefing.)



## Block I Factor Rating Marconi



### Major Advantages:

- The current AV possesses growth potential beyond the range and endurance objective capability
- ESTOL capability greatly enhances the capability to conduct operations within a Small footprint. Permits steep (>45deg) approach paths for obstacle clearance.
- Significant Payload growth capability
- Large static margin (71%) provides insensitivity to CG changes

### Major Disadvantages:

- Significant re-work required for GCS (Block 0 to Block I)
- Significant changes to AV (Block 0 to Block I) to include Avionics, Datalink, Payload, and auto-land System
- Specific KPP and Group A requirements not attainable until Block I (EO/IR and TLE)

Source Selection Information — See FAR3.704





## U.S. Army selects four proposals for UAV fly-off — August 12, 1999

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The Freewing bid may have just been ahead of its time, said officials with one of the winning companies. “Ten years from now we may very well see tilt-body air vehicles as common in the UAV field,” one said. “But for this competition it was just too far outside of the Army mindset of a proven air vehicle with very mature technology.”